

metropolis ● world association of the major metropolises

METROPOLIS ANNUAL REPORT 2018

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● Introduction

The Annual Report you are about to read is a milestone in the history of Metropolis. Not only does it provide a summary of the achievements of our association in 2018, it also embodies our commitment to implement the Metropolis Action Plan 2018-2020, observing its action lines, measures and deliverables. Overall, it represents our efforts to be more accountable to our stakeholders.

This year marked the consolidation of Metropolis as a global focal point of expertise on metropolitan governance. None of the results shared in the next pages could have been reached without the vital leadership and collaboration of hundreds of people across the globe, noticeably the political and technical representatives from our active membership, as well as the staff of the Metropolis Secretariat General and of partner organisations.

To each of these persons I dedicate this publication, as an expression of gratitude and of motivation to continue working together towards the accomplishment of our common goals.

Octavi de la Varga
Metropolis Secretary General

2. Main results

We are **139 governments of major cities and metropolitan areas** working together to find common answers to the challenges posed by metropolisation

ACHIEVEMENTS IN 2018:

8

new members:
5 from Asia
3 from Europe

1

Honorary member

70%

of our membership actively involved

100+

experts with whom we collaborated
(48% women, 52% men)

42

Metropolis congresses, forums, seminars, workshops and other international events

1400+

people engaged in congresses, forums, workshops and other international events

2.1. Action Line 1.

Conducting urban diplomacy and advocacy on metropolitan issues

Active participation in **33 global events** organised by the UN, the GTF, UCLG, and other global networks and leading organisations (**12** of the events were **organised or co-organised by UCLG and/or the GTF**)

Contribution to and endorsement of **10 policy statements**

Providing support to **6 international campaigns**

Collaboration with the **Metropolitan Day campaign** promoted through events held by **9** of our **members**.

Leadership in promoting the **IV Guangzhou International Award for Urban innovation**

6 cities, **3** of them **members** of Metropolis, won the 4th Guangzhou Award for Urban Innovation. From the **15 shortlisted cities**, **5 are members** of Metropolis.

196 cities (almost **24%** are **members** of Metropolis) submitted **278 applications** (**32%** from our **members**) for the 4th Guangzhou Award for Urban Innovation.

We worked together with **36 partner organisations**

Agreements signed with 4 partners

100+ mentions in 30 media channels

23,500+ followers on social media

2.2. Action Line 2.

Strengthening capacities for metropolitan governance

51 metropolitan areas were benchmarked, with the involvement of **53 members (38% of our membership)** from all regions, based on **38 metropolitan indicators with a gender perspective**

11 pilot projects, 5 of which were approved in 2018 by the Board of Directors.

- **22 members** engaged in pilot projects
 - **10 workshops** held in the framework of these pilot projects.
147 participants (43% women, 57% men)
-

1 city managers debate on finances as the backbone for metropolitan governance: **13 participants (30% women, 70% men)**

4 new issue papers published on key metropolitan issues, launched in **3 events**

Leadership and contribution to **3 global observatories**

14 training courses were organised:

- 2 of which were **webinars** and
 - **1 online training course** on metropolitan governance, offered exclusively to our members with **20 participants (65% women, 35% men)** from **10 metropolises**.
 - In total, **436 people** received training (**44% women, 56% men**).
-

Policy Transfer Platform¹

- **281 urban practices** are available online (a **24%** increase in one year), of which **50%** come from our **members**.
 - **42%** of our **membership** has published at least one urban practice.
 - **265 international experts are registered (40.2%** more than in 2017).
-

1- The Policy Transfer Platform (PTP) will become the use platform in 2019.

2.3. Action Line 3. Developing a strong, consultative and sustainable internal governance culture

2

Board of Directors meetings

- 80% participation at the Board of Directors held in Gauteng
- 57% participation at the virtual Board of Directors

2

regional secretariats meetings

1

executive committee meeting

1

governance committee meeting

13

professionals working at the Secretariat General
8 women
5 men

5

interns
3 women
2 men

1

Metropolis Annual Meeting held in Gauteng

- 1 declaration shared with 42 organisations
- 439 accredited participants
- 34 members out of 44 local governments
- 38 political representatives
- 1 policy debate
- 31 sessions and 43 speakers
- 46% of attendees were women

Agreements signed with 4 members to finance projects and activities

Approval of a **new membership fee structure** for all our members.

Metropolis, operating as metropolitan section of **UCLG**, has participated in **3 events** organised by UCLG.

1

internal planning meeting

3

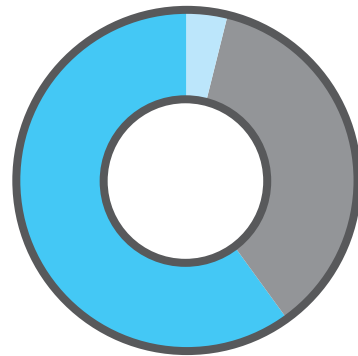
training seminars for staff

10 Main results

Where the funds come from

- Membership fees..... 36%
- Partnerships with members..... 60%
- Partnerships with others..... 4%

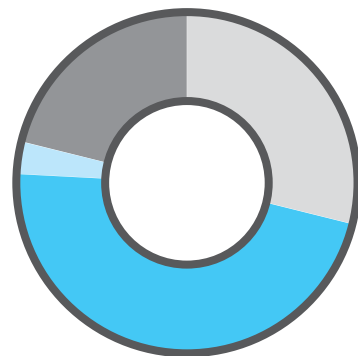
950,000 Euros*



Where the funds come from (including payments in kind from members)

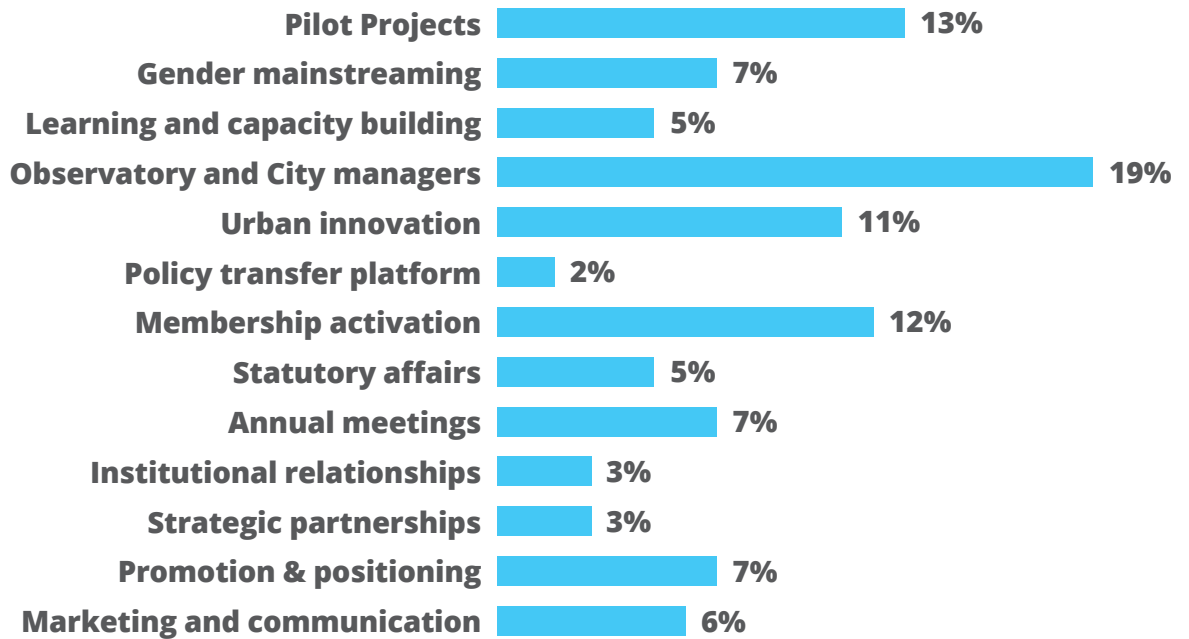
- Membership fees..... 29%
- Partnerships with members..... 47%
- Partnerships with others..... 3%
- Payments in kind from members 21%

1,200,000 Euros*



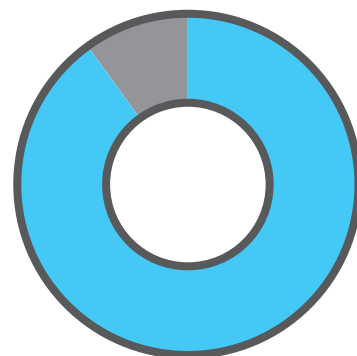
*Note: At the time of printing, the 2018 balance and accounts were not approved by our Board of Directors, and so the figures in Euros are approximate.

How the funds are used (action lines)



How the funds are used (total)

- Action lines 90%
- Running costs 10%



2.4. Gender equality highlights

16.5% of our **members** are **governed by women**

There are **7 female representatives** on the **Metropolis Board of Directors** (in total there are 28 members on the Board)

3 out of **5** Metropolis **regional secretaries** are **women**.

5 internal governance documents include a gender perspective

8 agreements are in place with members, organisations and other international actors to incorporate a gender perspective

1 Pilot project: *Intersectionality in LGBTI policies*

36% of our membership have policies in place regarding the safety of women in public spaces

1 Issue paper on “Egalitarian metropolitan spaces” and **a presentation** (**10 speakers**, of which **90% were women and 10% were men**, and **71 participants**)

51 metropolitan areas were benchmarked, with the involvement of **53 members (38% of our membership)** from all regions, based on **38 metropolitan indicators with a gender perspective**

3 side-events in the framework of a global event: **138 participants** and **24 experts (70% women, 30% men)**

1 research study: Safety and Public Spaces: Mapping Metropolitan Gender Policies (one page)

1 campaign: 8 March, International Women's Day: Right to equality in our metropolises

1 online training course on metropolitan governance from a gender perspective

Help organising **1 webinar** entitled *Advancing Gender Equality – New roles and new tools for local government.*

58 accredited representatives from different local governments and International organisation: **48 women, 10 men.**

1 training seminar on gender and communication for the Secretariat General team

3. Implementation of the Action Plan 2018-2020

L1

Measures	Outcomes and deliverables	
L1M1 That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.	L1M1D1 Calendar of international events	✓
	L1M1D2 Publications "Voice of the Mayors" as samples of the legacy from the mayors of the major metropolises	✗
	L1M1D3 Political or technical presence at relevant international events	✓
L1M2 That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.	L1M2D1 Metropolis position papers on key issues related to metropolitan governance	✓
	L1M2D2 Political debates within Metropolis annual events regarding major themes	✓
L1M3 That Metropolis both influences the global agenda championing metropolitan governance with a gender perspective and incorporates the main ideas of the gender global agenda in its political agenda.	L1M3D1 All Metropolis position papers and outcomes on key issues related to metropolitan governance include a gender approach	✓
	L1M3D2 Gender parity at Metropolis events and debates, especially in terms of speakers	○
	L1M3D3 At least one specific event on gender included in the program of Metropolis annual meetings	✓
	L1M3D4 Liaison with other partners to force debates about the inclusion of gender vision into local policies	✓
L1M4 That a youth-sensitive perspective is taken in entering into Metropolis debates and outcomes on metropolitan governance and governance from a metropolitan approach.	L1M4D1 Liaison with partners and potential partners aiming to advocate for the inclusion of youth perspective in urban policies	✗

<p>L1M5 That a lobbying strategy has been designed that champions Metropolis position on different metropolitan concerns.</p>	<p>L1M5D1 Lobbying strategy agreed by the Board of Directors</p>	<p>✓</p>
<p>L1M6 That a global partnership strategy vis-à-vis other networks and actors is established that lays down the broad lines of work.</p>	<p>L1M6D1 Annual strategic partnership plans (2018-2019-2020)</p>	<p>✓</p>
	<p>L1M6D2 Annual strategic partnership reports (2018-2019-2020)</p>	<p>✓</p>
<p>L1M7 That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.</p>	<p>L1M7D1 Contributions to the Global Taskforce: events, papers, etc.</p>	<p>✓</p>
	<p>L1M7D2 Political / Technical presence at UCLG and GTF events</p>	<p>✓</p>
<p>L1M8 That relations are systematically forged with specialized media to disseminate Metropolis knowledge and positioning.</p>	<p>L1M8D1 Institutional promotion kit taking into account regional specificities and targets</p>	<p>✗</p>
	<p>L1M8D2 Presence in specialized Media</p>	<p>✓</p>

L2

Measures	Outcomes and deliverables	
<p>L2M1 That an agreed number of pilot projects are collaboratively implemented by member cities, in accordance with Metropolis vision.</p>	<p>L2M1D1 Annual narrative and financial reports of the 6 approved pilot projects and a final report</p>	<p>✓</p>
	<p>L2M1D2 Execution of 6 pilot projects led by a member and transferred to other metropolises</p>	<p>✓</p>
	<p>L2M1D3 Annual call for pilot projects</p>	<p>✓</p>

16 Implementation of the Action Plan 2018-2020

<p>L2M2</p> <p>That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes.</p>	<p>L2M2D1</p> <p>Knowledge management strategic plan</p>	○
	<p>L2M2D2</p> <p>Metropolis Observatory</p>	✓
	<p>L2M2D3</p> <p>Policy Transfer Platform</p>	✓
	<p>L2M2D4</p> <p>Metropolis website</p>	✓
	<p>L2M2D5</p> <p>Establishment of reference frameworks which are helpful for members in governing and managing metropolises</p>	✓
<p>L2M3</p> <p>That the Metropolis Observatory and the Policy Transfer Platform are placed at the centre of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance.</p>	<p>L2M3D1</p> <p>At least one issue paper on key themes related to metropolitan and/or urban governance</p>	✓
	<p>L2M3D2</p> <p>Progress updates of the Policy Transfer Platform in terms of: number of case studies from members as well as number of new experts and interactions among them</p>	✓
	<p>L2M3D3</p> <p>One annual event of the Metropolis Observatory</p>	✓
	<p>L2M3D4</p> <p>Metropolis Observatory website</p>	○
<p>L2M4</p> <p>That the City Managers Community is developed as an interactive platform that encourages debate and allows practitioners to easily connect with each other.</p>	<p>L2M4D1</p> <p>Annual events of city managers in collaboration with key partners</p>	✓
	<p>L2M4D2</p> <p>Recommendations resulting from the key discussions conducted by city managers participating at the annual sessions</p>	✗
	<p>L2M4D3</p> <p>Dissemination of the recommendations and outcomes</p>	✗
<p>L2M5</p> <p>That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools.</p>	<p>L2M5D1</p> <p>Annual gender-sensitive and effective plan on learning and capacity building</p>	○
	<p>L2M5D2</p> <p>Calendar of events and training program</p>	✓

<p>L2M6 That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities.</p>	<p>L2M6D1 Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit</p>	<p>✓</p>
<p>L2M7 That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.</p>	<p>L2M7D1 Annual strategic partnership plans (2018-2019-2020)</p>	<p>✓</p>
	<p>L2M7D2 Calendar of events and training program</p>	<p>✓</p>
<p>L2M8 That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.</p>	<p>L2M8D1 Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses</p>	<p>✓</p>
<p>L2M9 That central knowledge spaces are created and fostered concerning gender-sensitive policies.</p>	<p>L2M9D1 Gender-sensitive technical and academic events within the framework of annual events</p>	<p>✓</p>
<p>L2M10 That a youth perspective on the metropolitan governance is actively encouraged and integrated into Metropolis thinking and practice.</p>	<p>L2M10D1 Mapping of members with regard to projects of generational change in metropolitan governance and ways to include youth perspective in the design of local policies</p>	<p>✗</p>
	<p>L2M10D2 Dissemination of knowledge and experiences of member cities through Metropolis media channels</p>	<p>✗</p>
	<p>L2M10D3 Actions to share knowledge and experiences among members and partners</p>	<p>✗</p>
<p>L2M11 That an engagement with the Metropolis Urban Innovation Community, building on the Guangzhou Urban Innovation Award and Institute initiatives, is maintained.</p>	<p>L2M11D1 Strategic plan between Guangzhou and the SG relations regarding the Urban Innovation Community project</p>	<p>✓</p>
	<p>L2M11D2 Annual financial contribution from Guangzhou to the Secretariat General in the framework of Metropolis Urban Innovation Community agreement</p>	<p>✓</p>

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L3

Measures	Outcomes and deliverables	
L3M1 That the responsibilities of each statutory body of the Association are defined, particularly the role of Regional Secretaries.	L3M1D1 Document of Regional Secretaries and Co-presidencies roles	○
L3M2 That five regional agendas are agreed in line with the global strategy of Metropolis.	L3M2D1 5 regional agendas on an annual basis designed and implemented by the Regional Secretaries and the Secretariat General	✓
L3M3 That a strategy is developed to improve relationships among Metropolis key actors.	L3M3D1 Mapping of members according to their involvement, fee payment, etc.	✓
	L3M3D2 Mapping of partners and potential partners	✓
	L3M3D3 Communication kit highlighting the benefits of belonging to the association	○
L3M4 That an internal and external communication plans, sensitive to gender relations, are designed and implemented.	L3M4D1 Internal communication plan containing process map	○
	L3M4D2 Annual communication plan including actions and a calendar	✓
L3M5 That a fundraising strategy is laid out and effectively implemented.	L3M5D1 Fundraising strategy	✓
	L3M5D2 Collaboration agreement between the World Secretariat of UCLG and Metropolis in the framework of the operating grant from the European Commission and the strategic partnership agreement	✓
	L3M5D3 Annual fundraising plans	○

<p>L3M6 That the financial and operational activities of the Association are transparent and fair.</p>	<p>L3M6D1 Financial, management and accountability systems fully implemented</p>	<p>✓</p>
	<p>L3M6D2 Compliance strategy and system</p>	<p>○</p>
	<p>L3M6D3 Metropolis Ethical Code</p>	<p>○</p>
	<p>L3M6D4 Clear and effective administrative procedures manual</p>	<p>✓</p>
	<p>L3M6D5 Biannual and Annual financial reports and strategic budgets</p>	<p>✓</p>
	<p>L3M6D6 Annual budget forecast</p>	<p>✓</p>
<p>L3M7 That the re-organization of the Secretariat General in Barcelona is effected aligned with the strategic objectives of the Association.</p>	<p>L3M7D1 Metropolis Secretariat General organization chart</p>	<p>✓</p>
	<p>L3M7D2 Clear job description for each position at the Secretariat General</p>	<p>✓</p>
	<p>L3M7D3 Internal organisation based on a project management approach</p>	<p>✓</p>
	<p>L3M7D4 Development of follow-up mechanisms to implement the 2018-2020 Metropolis Action Plan</p>	<p>✓</p>
<p>L3M8 That gender-mainstreaming approach is applied across the organization, including in the planning and execution of strategies and activities of the Association, and in the use of gender-inclusive language in official documents and communications.</p>	<p>L3M8D1 Annual reports highlighting main achievements on the inclusion of gender-mainstreaming in Metropolis</p>	<p>✓</p>

4. Mapping of members

4.1. Activated members

MEMBERS	2018 fee payment	Activated members*	Board of Directors meetings	Hosting Metropolitan events	Bilateral meetings	Training and learning	Pilot Projects (leader / partner)	Guangzhou Award (applicants)	Members analysed (Metropolitan Indicators System)
Total	71	96	24/28	20	13	30	22	45	53
Abidjan	2018	Yes	Yes			Yes			Yes
Accra		Yes							
Addis Ababa									Yes
Ahvaz									
Alexandria									
Amman		Yes			Yes	Yes		Yes	Yes
Antananarivo		Yes							
Athens		Yes						Yes	Yes
Atlanta		Yes		Yes			Yes		Yes
Baghdad (N)		Yes							
Bamako	2018	Yes							Yes
Bangkok	2018	Yes				Yes		Yes	Yes
Bangui									
Barcelona (city) (N)	2018	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Barcelona (metropolitan area)	2018	Yes	Yes	Yes	Yes	Yes	Yes		Yes
Beijing	2018	Yes						Yes	Yes
Belo Horizonte		Yes				Yes			
Berlin	2018	Yes	Yes	Yes	Yes		Yes		Yes
Beirut									
Bhopal		Yes							

22 Mapping of members

MEMBERS	2018 fee payment	Activated members*	Board of Directors meetings	Hosting Metropolis events	Bilateral meetings	Training and learning	Pilot Projects (leader / partner)	Guangzhou Award (applicants)	Members analysed (Metropolitan Indicators System)
Guayaquil									
Gujranwala									
Gwangju	2018	Yes							
Gyeonggi	2018								
Haikou	2018	Yes							
Hangzhou		Yes	Yes		Yes	Yes			
Hanoi	2018								Yes
Harare									
Harbin	2018	Yes						Yes	
Hyderabad									
Île-de-France		Yes			Yes		Yes		
Incheon	2018							Yes	
Isfahan		Yes				Yes		Yes	
Istanbul	2018	Yes						Yes	Yes
Jakarta	2018	Yes				Yes			Yes
Jilin	2018								
Jinan (N)	2018	Yes							
Johannesburg	2018	Yes					Yes		Yes
Kaohsiung	2018								
Karaj		Yes							
Kathmandu									
Kuala Lumpur		Yes		Yes					Yes
Kunming	2018							Yes	
La Habana									
La Paz	2018	Yes				Yes		Yes	Yes
Lahore									
Libreville		Yes							
Lisbon		Yes							Yes
Madrid	2018	Yes	Yes		Yes	Yes	Yes	Yes	Yes
Male'									
Maracaibo									
Marrakech	2018	Yes		Yes					
Mashhad		Yes	Yes	Yes		Yes		Yes	Yes
Medellín	2018	Yes		Yes		Yes	Yes	Yes	
Mexico City	2018	Yes	Yes			Yes	Yes	Yes	Yes
Minas Gerais		Yes				Yes			

MEMBERS	2018 fee payment	Activated members*	Board of Directors meetings	Hosting Metropolis events	Bilateral meetings	Training and learning	Pilot Projects (leader / partner)	Guangzhou Award (applicants)	Members analysed (Metropolitan Indicators System)
Monterrey		Yes							
Montevideo	2018	Yes	Yes	Yes	Yes	Yes	Yes		Yes
Montréal	2018	Yes	Yes	Yes			Yes	Yes	Yes
Moscow		Yes						Yes	Yes
Nanjing (N)	2018	Yes							
Nanning	2018	Yes						Yes	
New Delhi-NIUA		Yes		Yes				Yes	Yes
New Taipei City	2018	Yes					Yes	Yes	Yes
Niamey									
Nouakchott		Yes	Yes						Yes
Porto Alegre		Yes	Yes						
Puebla									
Quito	2018	Yes		Yes		Yes	Yes		Yes
Rabat	2018	Yes	Yes	Yes	Yes				Yes
Ramallah	2018	Yes						Yes	
Rio de Janeiro		Yes				Yes		Yes	Yes
Rosario		Yes					Yes		Yes
San Salvador	2018	Yes				Yes		Yes	Yes
Santiago de Chile	2018	Yes	Yes		Yes				Yes
Sao Paulo	2018	Yes					Yes	Yes	Yes
Sarajevo									
Seoul	2018	Yes	Yes	Yes		Yes		Yes	Yes
Shanghai	2018	Yes				Yes			Yes
Shenzhen	2018	Yes						Yes	
Shiraz		Yes				Yes		Yes	
Sofia									
South Tangerang	2018								
Surabaya	2018	Yes						Yes	
Tabriz									
Taichung	2018								
Taipei	2018	Yes				Yes			
Tehran		Yes	Yes			Yes		Yes	Yes
Tianjin									
Tijuana	2018	Yes	Yes	Yes			Yes		Yes

24 Mapping of members

MEMBERS	2018 fee payment	Activated members*	Board of Directors meetings	Hosting Metropolis events	Bilateral meetings	Training and learning	Pilot Projects (leader / partner)	Guangzhou Award (applicants)	Members analysed (Metropolitan Indicators System)
Torino (N)	2018	Yes							Yes
Toronto	2018	Yes						Yes	Yes
Tunis		Yes							
Ulsan	2018	Yes						Yes	
Valle de Aburra	2018	Yes				Yes			Yes
Victoria	2018	Yes							
Wuhan	2018	Yes	Yes					Yes	
Xiamen (N)	2018	Yes						Yes	
Xi'an		Yes						Yes	
Yaoundé	2018	Yes							
Yiwu (N)		Yes						Yes	
Zagreb									
Zhengzhou									
Zulia									

In blue, members of the Board of Directors

(N) New member

* see 4 Progress reports 2018

4.2. Members mentioned on our website

MEMBERS	News published on the Metropolis website	Publications in the Metropolis website library	Cases published on PTP
TOTAL	103	19	61
Abidjan	Yes		1
Accra	Yes		
Addis Ababa			2
Ahvaz			
Alexandria			1
Amman	Yes		1
Antananarivo	Yes		
Athens	Yes		1
Atlanta	Yes	Yes	
Baghdad (N)	Yes		1
Bamako	Yes		
Bangkok	Yes		
Bangui			
Barcelona (city) (N)	Yes	Yes	7
Barcelona (metropolitan area)	Yes	Yes	2
Beijing	Yes		
Belo Horizonte	Yes		1
Berlin	Yes	Yes	17
Beirut	Yes		
Bhopal	Yes		
Bogor	Yes		
Bogota	Yes	Yes	7
Brasilia	Yes		
Brazzaville			
Brussels	Yes		4
Bucharest	Yes		1
Buenos Aires	Yes		5
Busan	Yes		1
Cairo	Yes	Yes	2
Caracas			1
Casablanca	Yes		1

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MEMBERS	News published on the Metropolis website	Publications in the Metropolis website library	Cases published on PTP
Changchun			
Changsha			
Chengdu	Yes		
Chongqing			
Colombo			1
Cordoba	Yes	Yes	1
Cotonou			1
Daegu	Yes		
Daejeon			
Dakar	Yes		4
Dalian	Yes		
Diyarbakir			
Douala	Yes		1
Durban	Yes		2
East Kalimantan			
Faisalabad			
Fuzhou	Yes		
Gauteng	Yes	Yes	
Gaziantep	Yes		
Grand Lyon	Yes		1
Greater Manchester (N)	Yes	Yes	1
Guadalajara	Yes		1
Guangzhou	Yes	Yes	
Guarulhos			1
Guayaquil			
Gujranwala			
Gwangju	Yes		1
Gyeonggi	Yes		
Haikou	Yes		
Hangzhou	Yes		1
Hanoi			
Harare	Yes		
Harbin	Yes		
Hyderabad	Yes		1
Île-de-France	Yes		2
Incheon			
Isfahan	Yes		
Istanbul	Yes		
Jakarta	Yes	Yes	2
Jilin			

MEMBERS	News published on the Metropolis website	Publications in the Metropolis website library	Cases published on PTP
Jinan (N)	Yes		
Johannesburg	Yes		4
Kaohsiung	Yes		
Karaj	Yes		
Kathmandu			
Kuala Lumpur	Yes		
Kunming			
La Habana			1
La Paz	Yes		1
Lahore			
Libreville	Yes		
Lisbon	Yes		2
Madrid	Yes	Yes	2
Male'	Yes		
Maracaibo			
Marrakech	Yes		
Mashhad	Yes		2
Medellín	Yes		2
Mexico City	Yes	Yes	1
Minas Gerais	Yes		
Monterrey	Yes		
Montevideo	Yes		2
Montréal	Yes	Yes	2
Moscow	Yes		
Nanjing (N)	Yes		
Nanning	Yes		
New Delhi-NIUA	Yes	Yes	2
New Taipei City	Yes		1
Niamey			
Nouakchott	Yes		
Porto Alegre	Yes		1
Puebla	Yes		
Quito	Yes	Yes	2
Rabat	Yes		
Ramallah	Yes		1
Rio de Janeiro	Yes		3
Rosario	Yes	Yes	2
San Salvador	Yes		
Santiago de Chile	Yes		
Sao Paulo	Yes		3

28 Mapping of members

MEMBERS	News published on the Metropolis website	Publications in the Metropolis website library	Cases published on PTP
Sarajevo			
Seoul	Yes	Yes	12
Shanghai			
Shenzhen			
Shiraz	Yes		1
Sofia	Yes		1
South Tangerang	Yes		
Surabaya	Yes		
Tabriz			
Taichung	Yes		
Taipei	Yes		
Tehran	Yes		2
Tianjin			
Tijuana	Yes		
Torino (N)	Yes		3
Toronto	Yes	Yes	3
Tunis	Yes		
Ulsan			
Valle de Aburra	Yes		3
Victoria	Yes		
Wuhan	Yes		1
Xiamen (N)	Yes		
Xi'an	Yes		
Yaoundé	Yes		1
Yiwu (N)	Yes		
Zagreb			2
Zhengzhou			
Zulia			

In blue, members of the Board of Directors

(N) New member

5. Annexes

New members:

• from Asia

- **Baghdad.** Mayoralty of Baghdad
- **Jinan.** City of Jinan
- **Nanjing.** Nanjing Municipal People's Government
- **Xiamen.** Xiamen Municipal People's Government
- **Yiwu.** Yiwu Municipal People's Government

• from Europe

- **Barcelona (city).** Ajuntament de Barcelona
- **Greater Manchester.** Greater Manchester Combined Authority - GMCA
- **Turin.** Città metropolitana di Torino

Honorary member:

- **CPAFFC.** Chinese People's Association for Friendship with Foreign Countries

Membership engaged: (see "Mapping of members")

Metropolis events: (see "Calendar of events 2018")

CALENDAR OF EVENTS 2018

Global events organised by others	Metropolis events	Day	Month	Title	Location
1		8-12	Jan-18	MIT Metro LAB Module 1. Co-creating the Metro Discipline	Boston, USA
	1	15	Jan-18	Virtual Board of Directors meeting	online
1		22-26	Jan-18	UCLG Retreat and Campus	Barcelona, Spain
1		23	Jan-18	The experience of building the Greater Manchester metropolitan area	Barcelona, Spain
	1	30-3	Jan-18	Metropolis Training: Workshop 1	Cairo, Egypt
	1		Jan-18	Metropolis Training: Metropolises and Foreign investment, opportunities and challenges	Mashhad, Iran
1		7-13	Feb-18	WUF 9: 9th Session of the World Urban Forum Cities 2030, Cities for all: Implementing the New Urban Agenda 19th World Urban Campaign Steering Committee Meeting	Kuala Lumpur, Malaysia
	1	9	Feb-18	WUF 9. Metropolitan policies to implement Sustainable Development Goals and the New Urban Agenda: safe cities for women and girls (side event)	Kuala Lumpur, Malaysia
	1	13-16	Feb-18	Metropolis Training: Workshop 2	Mashhad, Iran
1		20-23	Mar-18	Preparation of the quadrennial report: monitoring the New Urban Agenda	Granada, Spain
1		4-5	Apr-18	Observatory on Subnational Government Finance and Investment	Barcelona, Spain
1		9	Apr-18	High-Level Policy Dialogue on Municipal Finance Repurposing Municipal Finance: Towards a Financial Ecosystem for Municipalities that Meets the SDG Challenge	Malaga, Spain
	1	11-13	Apr-18	Pilot Projects: MetroAirports #2	Atlanta, USA
1		12	Apr-18	Webinar: Advancing Gender Equality – New roles and new tools for local government	
1		12	Apr-18	Workshop of the UCLG Community of practice: open government and transparency	Madrid, Spain
	1	22-29	Apr-18	Metropolis Training: Sustainable Mobility Training programme	Seoul, South Korea
	1	24-26	Apr-18	Metropolis Training: Smart City	Mashhad, Iran
	1	25	Apr-18	Metropolis Online Training: strategies to promote citizens' safety	Online
	1	2-4	May-18	Pilot Projects: Intersectionality in LGBTI policies #2	Barcelona, Spain
	1	13-20	May-18	Metropolis Training: Sustainable Urban Planning	Seoul, South Korea
1		15	May-18	Launch of Africités	Rabat, Morocco
	1	15	May-18	African Forum of metropolitan cities and regions	Rabat, Morocco

Global events organised by others	Metropolis events	Day	Month	Title	Location
	1	15-16	May-18	Pilot Projects: Metropolis Energy Governance #2	Montevideo, Uruguay
	1	22-24	May-18	Barcelona Metropolitan Area event on Post Habitat III	Barcelona, Spain
1		23-26	May-18	UCLG Executive Bureau	Strasbourg, France
1		23-25	May-18	MEGA EVENT: 4th Smart Cities India 2018 Expo 5th Water India Expo 3rd Transport India Expo 3rd Solar India Expo 2nd Buildings India Expo	New Delhi, India
	1	23	May-18	MEGA EVENT. "Metropolitan strategies to achieve Safe Cities for Women and Girls: the New Urban Agenda and Sustainable Development Goals as a real opportunity" (side event)	New Delhi, India
	1	28-29	May-18	Metropolis Regional Secretaries Meeting and Group on Finance	Brussels, Belgium
	1	28-29	May-18	Metropolis Training: SDGs alignment	Brussels, Belgium
1		30-31	May-18	Citizenship Series: Big data for cities (URAIA)	Brussels, Belgium
	1	5-6	Jun-18	Pilot Projects: Revitalization strategies through urban projects #1	Brussels & Lyon
1		6-8	Jun-18	Chicago Forum on Global Cities	Chicago, USA
	1	17-24	Jun-18	Metropolis Training: Sustainable Water Management	Seoul, South Korea
1		19-23	Jun-18	ICLEI World Congress	Montréal, Canada
	1	25	Jun-18	Presentation of the Issue paper 4. Egalitarian metropolitan spaces	Brussels, Belgium
1		10-12	Jul-18	Asia Innova	Barcelona & Madrid
1		15-17	Jul-18	Local and Regional Authorities Forum within the framework of HLPF "Transformation towards sustainable and resilient societies "	New York, US
	1	26-29	Aug-18	2018 Metropolis Annual Meeting	Gauteng, South Africa
	1	26	Aug-18	2018 Metropolis Annual Meeting. Metropolis Regional Secretaries Meeting and Group on Finance	Gauteng, South Africa
	1	26	Aug-18	African Forum of metropolitan cities and regions	Gauteng, South Africa

Global events organised by others	Metropolis events	Day	Month	Title	Location
	1	27	Aug-18	2018 Metropolis Annual Meeting. Executive bureau and financial committee & Working group on financial sustainability	Gauteng, South Africa
	1	27	Aug-18	2018 Metropolis Annual Meeting. Safety and Public Spaces: Mapping Metropolitan Gender Policies in Public Spaces (Parallel Session 10)	Gauteng, South Africa
	1	27	Aug-18	2018 Metropolis Annual Meeting. Issue paper 5. Blockchain: a means for improving metropolitan governance? (Parallel Session 1)	Gauteng, South Africa
	1	28	Aug-18	2018 Metropolis Annual Meeting. Metropolis Board of Directors Meeting	Gauteng, South Africa
1		7-8	Sep-18	Workshop: Local Alliances for Global Challenges. AL-LAs	Madrid, Spain
1		12-16	Sep-18	7th UCLG ASPAC Congress "Innovation-Driven Development for Sustainable Cities"	Surabaya, Indonesia
	1	24-26	Sep-18	Pilot Projects: Revitalization strategies through urban projects #2	Montréal, Canada
	1	24-26	Sep-18	Pilot Projects: Sustainable Cities Collaboratory #1	Berlin, Germany
	1	26	Sep-18	Metropolis Online Training: sustainable mobility	Online
1		27-28	Sep-18	5th Anniversary of AL-LAs	Mexico City, Mexico
	1	1	Oct-18	Metropolis Online Training: online course on metropolitan governance	Online
	1	1-3	Oct-18	Pilot Projects: Surplus Food Network #1	Quito, Ecuador
	1	3-5	Oct-18	Pilot Projects: Metropolis in Movement #1	Tijuana, Mexico
	1	16-19	Oct-18	Pilot Projects: Intersectionality in LGBTI policies #3	Medellín, Colombia
1		25-26	Oct-18	IV EMA Conference	Rome, Italy
	1	28-4	Oct-18	Metropolis Training: Governance for Sustainable Development	Seoul, South Korea
1		28-4	Oct-18	2018 SHRDC International Forum	Seoul, South Korea
1		29-30	Oct-18	Inaugural URBAN 20 Mayors Summit (within the framework of the G20 summit)	Buenos Aires, Argentina
1		05-08	Nov-18	UCLG World Council	Madrid, Spain
1		05-08	Nov-18	2nd World Forum on Urban Violence and Education for Coexistence and Peace	Madrid, Spain
1		5-8	Nov-18	11th Ibero-American Forum of Local Governments	Madrid, Spain
	1	11-18	Nov-18	Metropolis Training: e-Government & e-Tax System	Seoul, South Korea
1		13-15	Nov-18	Smart City Expo World Congress	Barcelona, Spain
	1	14	Nov-18	Presentation of Issue Paper 6 on Financing metropolitan public policies and services	Barcelona, Spain

Global events organised by others	Metropolis events	Day	Month	Title	Location
	1	14-15	Nov-18	City Managers event	Barcelona, Spain
	1	15-16	Nov-18	Pilot Projects: MetroAirports #3	Paris, France
1		20-24	Nov-18	Africités 2018	Marrakesh, Morocco
	1		Nov-18	African Forum of metropolitan cities and regions	Marrakesh, Morocco
1		25-27	Nov-18	18th IOPD Conference "Direct Democracy and Citizen Initiative"	Barcelona, Spain
	1		Nov-18	Metropolis Training: Land-based finance for responsible municipal governance	Mashhad, Iran
1		2-5	Dec-18	BRLC General Assembly	Hangzhou, China
1		6-8	Dec-18	Global Mayors' Forum & 2018 Urban Innovation Conference and the 4th Edition of Guangzhou Award	Guangzhou, China
	1	7	Dec-18	Global Mayor's Forum. Blockchain: Tools for Governing Metropolitan and Urban Management (parallel session 2)	Guangzhou, China
1		12	Dec-18	TOULOUSE OPEN METROPOLIS! Toulouse Smart City Forum 8	Toulouse, France
1		17	Dec-18	Steering Committee: World Observatory on Subnational Government Finance and Investment	Paris, France

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- 6 Metropolis statutory meetings: Board of Directors, Regional secretaries, etc.
- 14 Training courses
 - 3 Online training courses
 - 11 On-site training courses
- 10 Pilot Project workshops
- 3 Presentations of issue papers
- 4 Side-events organised in the framework of global events
 - 3 Side-events on gender equality
 - 1 Side-events on other subjects
- 1 City Managers event
- 4 Other events

5.1. Action Line 1.

Conducting urban diplomacy and advocacy on metropolitan issues

Participation in global events (see “Calendar of events 2018”)

Policy statements

- Kuala Lumpur: Statement at the 9th World Urban Forum – World Assembly of Local and Regional Governments. February
 - Brasília: Local and Regional Governments Call for Action on Water and Sanitation. March
 - Barcelona: Institutional Recognition of Metropolitan Areas Post-Habitat III. May
 - Letter from Local Leaders to the G7. May
 - Gauteng Declaration – Inclusive Metropolitan Cities and City-Regions. August
 - Cities for Adequate Housing – Municipalist Declaration of Local Governments for the Right to Housing and the Right to the City. October
 - Rome Declaration – 4th European Metropolitan Authorities Forum. October
 - Buenos Aires: U20 Cities Call on the G20 to Prioritize an Urban Perspective in Tackling Global Issues. October
 - Madrid: Commitment to the Agenda of Cities for Coexistence and Peace. November
 - Marrakech Declaration – Cities Working Together for Migrants and Refugees. December
-

International campaigns

- International Women’s Day: Right to equality in our metropolises. 8 March
 - World Refugee Day: Metropolis standing #WithRefugees. 20 June
 - World Habitat Day: Metropolitan spaces committed to managing solid waste. 1 October
 - Metropolitan Day – promoted by CIPPEC in collaboration with Metropolis, IDB, GIZ, UN-Habitat’s MetroHub, the University of Guadalajara and the Polytechnic University of Milan. 7 October
 - Make the Shift: Together for the right to housing. 22 October
 - International Anti-Corruption Day: Metropolises committed to transparency. 9 December
-

Metropolitan Day campaign. Members involved: Buenos Aires, Guadalajara, Monterrey, Montréal, Porto Alegre, Quito, Rosario, San Salvador, Tijuana

4th Guangzhou International Award for Urban innovation

Winning members:

- Guadalajara
- Surabaya
- Wuhan

Shortlisted members:

- eThekwini
 - Guadalajara
 - Surabaya
 - Wuhan
 - Yiwu
-

Partner organisations:

AL-LAs

Casa Asia

Centre for liveable cities

ETI Chair

The Chicago Council on Global affairs

CIPPEC

Cities Alliance

C40 Cities

Cities Today

Association of Local Democracy Agencies (ALDA)

European Institute of Public Administration (EIPA)

FMDV

Fundació Catalunya-Europa

Global Taskforce of Local and Regional Governments

Guangzhou Award

UNI Gender Hub

ICLEI

The London School of Economics and Political Science (LSE)

MIT - Massachusetts Institute of Technology

OECD

Seoul Human Resources Development Center

Smart Cities India

Smart City Expo World Congress – Fira de Barcelona

South African Cities Network

UCLG – United Cities and Local Governments

UCLG Africa

UCLG Asia Pacific

UCLG Community of Practice on Transparency and Open Government

UCLG CIB Working Group

UITP

UN-Habitat

UNACLA – United Nations Advisory Committee of Local Authorities

UNHCR

Uraia

Women in Cities International (WICI)

World Urban Campaign

Agreements signed with partners:

Casa Asia

ETI Chair





































Fira de Barcelona – Smart City Expo World Congress

Fundació Catalunya Europa

Followers on social media:

- **Twitter** @metropolis_org
 - **Facebook** @metropolis.org
 - **LinkedIn** Metropolis, World Association of the Major Metropolises
 - **Youtube** metropolisasociacion
 - **Flickr** metropolisasociacion
-

Mentions in media channels:

-  Ajuntament de Barcelona - Interculturalitat
 -   Area Metropolitana de Barcelona Abroad
 -  Business Day
 -  Chaire Entrepreneuriat Territoire Innovation de l'IAE Paris
 -   Cities Today
 -  Diario Basta
 -  El Diario de Carlos Paz
 -  El País Seres Urbanos
 -  En Claro y Sin Rodeos
 -  Excelsior
 -  Institute d' aménagement et d' urbanisme de la région Île-de-France
 -  Intendencia de Montevideo
 -  La Tribune
 -  Municipal eLibrary
 -  Next City
 -  Project Syndicate
 -   Quito Informa
 -  Sandton Chronicle
 -  SciencesPo Urban School
 -  Smart Cities Dive
 -  Smart Net Solutions Exchange for Urban Transformations in India
 -   The Brussels Globe
 -  Times Live
 -  UCLG Capacity and Insitution Building
 -  Unimexicali
 -  UniRadioInforma
 -  United Cities and Local Governments
 -  Universalistes
 -   Urban Gateway
 -   World Urban Campaign
-

5.II. Action Line 2.

Strengthening capacities for metropolitan governance

Members analysed, benchmarked and included in the **Metropolitan Indicators System** (see “Mapping of members”)

PILOT PROJECTS

	Project Name	Leader	Partners	Workshops
1	Metropolis Energy Governance	Barcelona (metropolitan area)	Grand Lyon Montevideo	2 nd workshop: 15/05/2018 - 16/05/2018
2	Revitalization strategies through urban projects	Brussels	Grand Lyon Île-de-France Montréal	1 st workshop: 05/06/2018 - 06/06/2018 2 nd workshop: 24/09/2018 - 26/09/2018
3	Sustainable Cities Collaboratory	Berlin	Dakar Johannesburg Mexico City	1 st workshop: 24/09/2018 - 26/09/2018
4	MetroAirports	Barcelona (metropolitan area)	Atlanta Île-de-France	2 nd workshop: 11/04/2018 - 13/04/2018 3 rd workshop: 15/11/2018 - 16/11/2018
5	Intersectionality in LGBTI policies	Montevideo	Barcelona (city) Berlin Buenos Aires Medellin	2 nd workshop: 02/05/2018 - 04/05/2018 3 rd workshop: 16/10/2018 - 19/10/2018
6	Surplus Food Network	New Taipei City	Medellín Quito	1 st workshop: 01/10/2018 - 03/10/2018
7	Metropolis in movement	Tijuana	Medellin Quito Rosario	1 st workshop: 03/10/2018 - 05/10/2018
8	Public Innovation Labs	Sao Paulo	Montevideo Montréal	To be started
9	Integrated water management	Bogota	Barcelona (metropolitan area) Quito	To be started
10	Participatory democracy	Cordoba	Barcelona (metropolitan area) Madrid Montréal	To be started
11	Tactical urban planning	Medellin	Barcelona (city) Mexico City	To be started

City managers debate. Activated members:

- Barcelona (city)
- Barcelona (metropolitan area)
- La Paz
- Montevideo
- Montréal
- San Salvador

Issue papers on key metropolitan issues:

- Issue paper 4. *Egalitarian metropolitan spaces*
(Presented in Brussels on 25 June)
- Issue paper 5. *Blockchain: a means for improving metropolitan governance?*
(Presented in Gauteng on 27 August)
- Issue paper 6. *Finance: the backbone of metropolitan governance*
(Presented in Barcelona on 14 November)
- Issue paper 7. *Gentrification and impoverishment in the metropolis*

Global observatories:

- Leadership of Metropolis Observatory
- Collaboration with:
 - The Global Observatory on Local Democracy and Decentralization
 - The World Observatory on Subnational Government Finance and Investment (SNG-WOFI)

Training courses (see “Calendar of events 2018”)

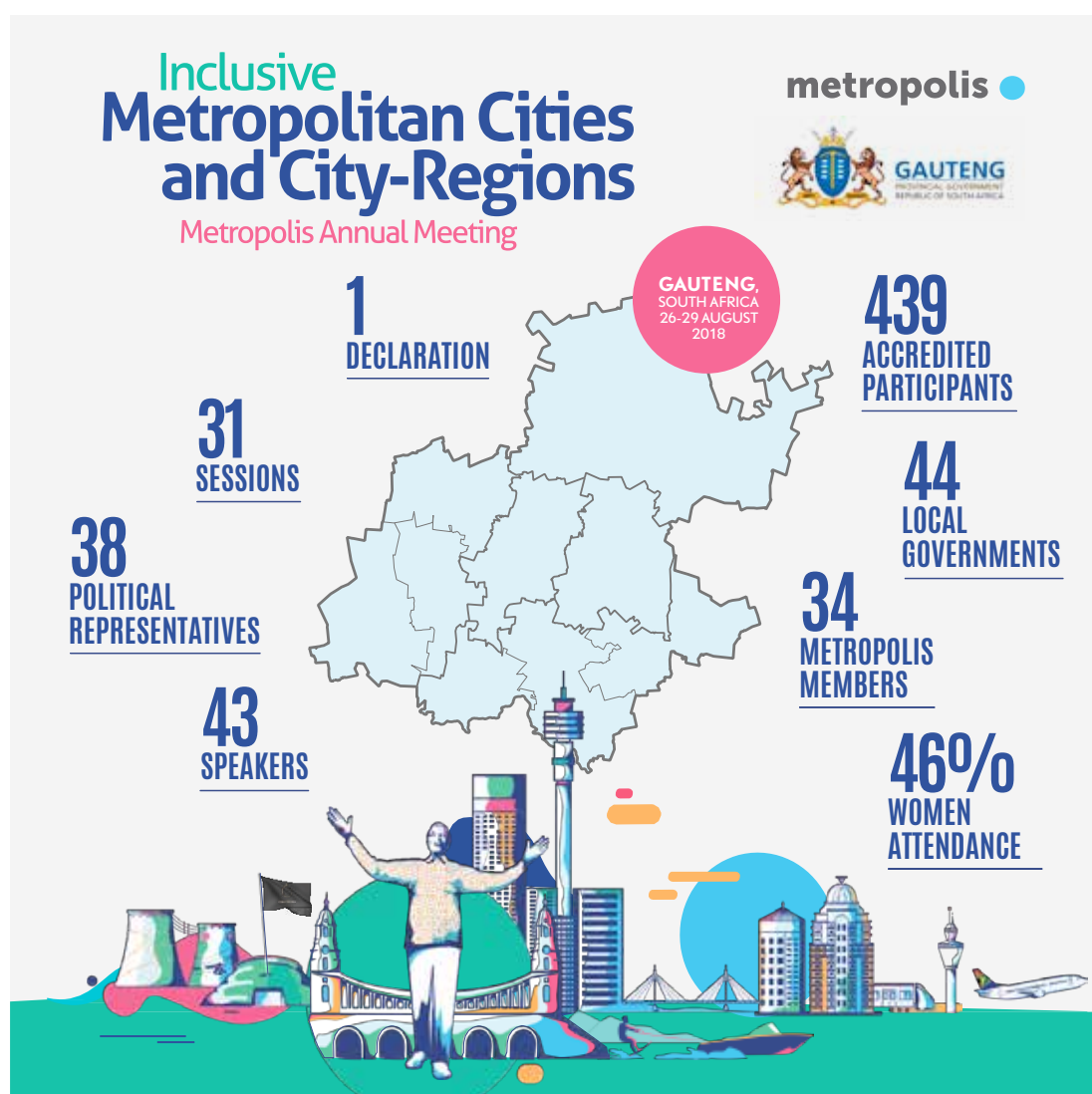
Policy Transfer Platform (see “Members mentioned on our website”)

5.III. Action Line 3.

Developing a strong, consultative and sustainable internal governance culture

Board of Directors meetings (see “Calendar of events 2018” and “Mapping of members”)

Metropolis Annual Meeting



Organisations with whom the Gauteng Declaration was shared:

100 Resilient Cities	UCLG-Eurasia
AL-LAs	UCLG-MEWA
C40	UCLG-Noram
CEMR	UITP
Chicago Council on Global Affairs	United Nations
CIDEU	UN Women
CIDOB	UN-Habitat
Cities Alliance	UNHCR
EFUS	Uraía
EU	WEDO
Eurocities	WeGO
FLACMA	WICI
FMDV	World Cities Summit
GCRO	OECD
Gender Habitat UNI	PEMB
Huirou Commission	Red Mujer y Hábitat de América Latina
ICLEI	The Seoul Institute
Intermediary cities (i-cities)	U20
LSE Cities	UCLG
Mercociudades	UCLG CIB Working Group
METREX	UCLG-ASPAC

Events organised by UCLG:

- UCLG Retreat and Campus. Barcelona, January.
 - UCLG Executive Bureau. Strasbourg, May.
 - UCLG World Council. Madrid, November.
-

Staff at the Secretariat General:

Octavi de la Varga, Secretary General

Xavier Bermejo, Project Officer for Communication & Compliance

Guillaume Berret, Project Officer for Pilot Projects & International Calls for Projects

Agnès Bickart, Senior Manager for Institutional relations & Asia portfolio

Federica Biondi, Head of Administration and Finance

Xavier Borrell, Administration Officer

Lia Brum, Content Curator & Focal Point for Latin America and Europe

Mara Fernández, Administration Assistant

Hélène Jourdan, Project Officer for Learning, Strategic Partnerships & Focal Point for Africa

Silvia Llorente, Project Officer for Metropolis Women

Teresa Oliver, Project Officer for Statutory Affairs & Focal Point for North America

Eugeni Villalbí, Project Officer for Metropolis Observatory

Mireia Zapata, Administration Assistant to the Secretary General & Support to Action Plan Implementation

In addition:

Anna Roca, Communications Officer - paternity leave substitute (March - April)

Interns:

Irene Belanche, Intern

Carolina Gallés, Intern

Pol Bragulat, Intern

Cristian Salinas, Intern

Daphne Chatziioannou, Intern

Training seminars for staff:

Making videos on the road (from a gender perspective)

The EU Global Strategy – Urban Agenda for the EU Nexus:

The role of cities implementing the EUGS

Current context of local government networks

Use of the CRM

News editing and use of the Metropolis Style Guide

Agreements signed with 4 members to finance projects and activities:

Ajuntament de Barcelona

Gauteng Provincial Government

Àrea Metropolitana de Barcelona

People's Government of **Guangzhou** Municipality

5.IV. Gender equality highlights

Members governed by women: Antananarivo, Atlanta, Baghdad, Barcelona, Bucharest, Mexico City, Colombo, Dakar, Durban, Gaziantep, Libreville, Île-de-France, Madrid, Malé, Montréal, Nouakchott, Rosario, Santiago de Chile, Sofia, South Tangerang, Surabaya, Turin, Tunis

Members represented by women at the Metropolis Board of Directors: Barcelona, Mexico City, Dakar, Madrid, Montréal, Nouakchott, Metropolis Women

Regional secretaries:

Mr. Liu Baochun, Ms. Barbara Berninger, Mr. Nelson Fernández, Ms. Mariana Flores, Ms. Rahmatouca Sow Dieye

Internal governance documents including gender perspective:

- Metropolis Statutes
- Memorandum of Agreement entered into by and between Gauteng Tourism Authority, Gauteng Provincial Government and Metropolis on the occasion of the 2018 Metropolis Annual Meeting
- Annual Gender Assessment
- Metropolis Style Guide
- Supplier selection criteria

8 agreements in place:

- Collaboration agreement between Barcelona City Council and Metropolis to boost metropolitan governance from a gender perspective.
- Collaboration agreement between the City of Berlin and Metropolis to manage the “Policy Transfer Platform”.
- Collaboration agreement between Intendencia de Montevideo and Metropolis to carry out the Pilot Project “Intersectionality in LGBTI policies”.
- Contract signed with the Open University of Catalonia to design and implement an online training titled “Metropolitan Governance”.
- Agreement with Fundació Catalunya Europa to collaborate on the development of a system of metropolitan indicators on inequalities.
- Consultancy contract signed with the London School of Economics – LSE Cities. System of Metropolitan Indicators (SMI).
- Contract signed with Women in Cities International to draft a research study on safety and public spaces.
- Contract signed with Atzar Films to create an institutional video about the association.

36 %
memberships fees

FUNDING SOURCES

4 %
partnerships with others

60 %
partnerships with members

Agreements signed with 4 members to finance projects and activities

Statutory meetings:

2 Board of Directors meetings :

- Virtual: 57% of participation
- In-person: 80% of attendance

2 regional secretariats meetings

- 1 executive committee meeting
- 1 governance committee meeting

Secretariat General team:

13 professionals
8 women and 5 men

5 interns
3 women and 2 men



metropolis

We are **139** governments of major cities and metropolitan areas working together to find common answers to the challenges of metropolisation

metropolis.org

#MetroGovernance

in 2018

8

new members

70 %

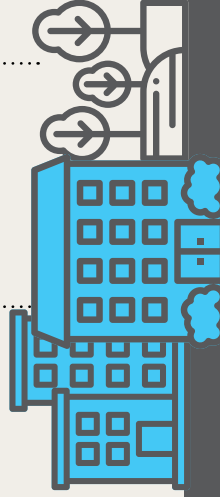
of our membership engaged

17 %

of our metropolises are governed by women

1400+

people engaged in congresses, forums, workshops and other international events



We have raised the voices of metropolises to the global agenda

Annual meeting in Gauteng «Metropolitan cities and inclusive city-regions»: 34 members, 38 political representatives, 44 local governments

Active participation in **33 global events** organised by the United Nations, the Global Taskforce, UCLG and other global networks and centres of reference

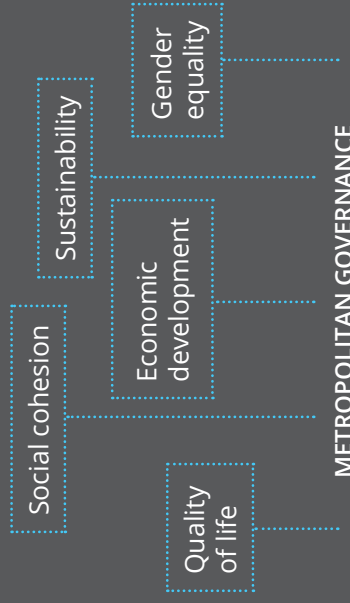
Contribution to and endorsement of **10 policy statements**

Support to **6 international campaigns**

36 partner organisations

Leadership in the promotion of the **IV Guangzhou International Award for Urban Innovation**

We have built capacity to deliver public policies and services



14 learning and training activities

11 pilot projects

5 new publications

100+ experts with whom we have collaborated (48% women, 52% men)

281 urban practices available online on the Policy Transfer platform

36 % of our membership has policies in place regarding the safety of women in public spaces

Benchmarking of **51 metropolitan** areas with the involvement of **53 members** in all regions based on **38 metropolitan indicators with a gender perspective**

Leadership and contribution to **3 global observatories**



100+ mentions in the media
23,500+ followers on social media

Supported by:



Secretariat General

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metropolis@metropolis.org

metropolis.org

#MetroGovernance